## CASE-Masters' programme on Sustainability-driven Entrepreneurship

Target: Fostering competencies for sustainability-driven enterpreneurs who support a sustainable socio-economic transformation in society Target Group: All students interested in Sustainability-driven Entrepreneurship/Intrapreneurship

			First Week Challenge - Defining 'Sustainability-driven Entrepreneurship' (3 ECTS)					
Semester 1	Module 1.1 Transformation and Sustainability - Great transformations in history and today - Transformation processes - Global trends and challenges: sustainability as a science  (lecture and seminar with case study analyses) (6 ECTS)	Module 1.2 Sustainable Economy - alternative economic strategies - Role of responsible economy - relevant actors and markets, role of niches  (lectures, workshops)  (8 ECTS)	(case study, group work, reasearch projects) (4 ECTS)  Methodology and Tools 1 - project management, teamwork/team building, basic presentation skills		Title  - Vision and mission development  - Find your own role model  - Self-reflection on team role behavior, on values, hopes and fears concerning sustainability challenges  - Implementing a Mentoring System (student - peer - lecturer - business)  (self-reflecion, coaching, mentoring) (3 ECTS)	30		
		2.2 Role models and pioneers  (excursions and role models)  (3 ECTS)						
Semester 2	2.1 Processes and Managment of Innovation - innovation: improvement vs. change - social-, eco-, and institutional innovation processes	2.2 Role models and pioneers - Regional Hot Spots - innovation processes in two regional fields (energy, agriculture etc.) - Solutions for challenges of regional actors (seminars for case study analysis, including excursions, aspects of failure, report writing, group discussion, innovation/creativity workshops with regional actors) (8 ECTS)	2.3 Methods on innovation management  - open space, co-creation  - creativity techniques  - Design-thinking  (seminar, workshop)  (3 ECTS)	3.1 Pioneers of Sustainability: Intra- and Entrepreneurship - Sustainability-driven enterprises and start-ups, opportunities and challenges - Product and service development, Whole Life cyle assessment, Cradle-to- cradle, Production, Green logistics - Development of sustainable business idea and model, Value Proposition (USP, Customer segments/target groups)  (lecture, workshop, excursions, project work) (6 ECTS)		30		
			Methodology and Tools 2  - Development of business idea and business model  - market study  - Developing (in a team) a viable idea for a sustainability-driven enterprise including a business model  (seminars, workshops, project work, coaching)  (6 ECTS)		(self-reflecion, coaching, mentoring) (4 ECTS)			
Semester 3	3.2 Sustainable Organisation and Management  - Legal forms and organisational forms such as hola- /sociocracy (Sustainable human ressource management)  - Project, process & change management  - Leadership and governance  (lectures and workshops) (3ECTS)	3.3 Finance  - Crowd funding, hybrid financial models, partnerships  - accounting, controlling  (lectures) (3ECTS)	3.4 Impact  - Eco-social costs and benefits  - Sustainability controlling and benchmarking  - ethical and social marketing (CSR, sustainability reporting)  (seminar with project work)  (3 ECTS)	4.1. New institutional settings  - Transforming institutional settings, Innovative deliberative structures and participation processes, Innovative spaces to facilitate interactions and relationships  - Partnerships for new markets (public, knowledge,)  - communication processes in society and entreprises  (lectures, workshops)  (6 ECTS)	4.2 Mulistakeholder networks Building up sustainability networks within and around the university  (group work)  (5 ECTS)			
	Option 1) 3.5a Regional Sustainability Challenge  (Service-Learning project in teams)  (4 ECTS)			Option 1) Methodology and Tools 3 - tools for service learning project (coaching) (1 ECTS)	Title	30		
	Option 2) 3.5b Developing a Sustainable Business Plan for own business idea  (project work in teams)  (4 ECTS)			Option 2) Methodology and Tools 3 - tools for business plan (coaching) (1 ECTS)	- Mentoring (student - peer - lecturer - business (2 ECTS)			
	story-telling with entrepreneurs about their failures	risk management: legal and financial aspects of failure	of <b>fear and failure</b> (3 ECTS)  how to handle failure personally	experience of failure (outdoor education)				
Semester 4	Thesis  - Implementation and impact assessment of a sustainability-driven project (in an existing enterprise, as a start-up (prototype), as an NGO, within a network)  - research methods, impact assessement and self reflection  (thesis writing, accompanying colloquium)			4.2 Mulistakeholder networks  - Final conference on sustainability-driven entrepreneurship  (tutorial and conference)  (5 ECTS)		30		